

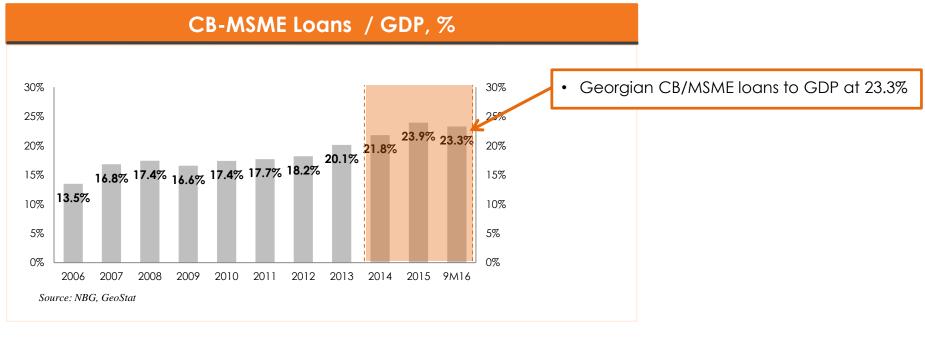
# BANKING BUSINESS CORPORATE INVESTMENT BANKING OVERVIEW

Speaker: Archil Gachechiladze, CIB, JSC Bank of Georgia

# **BGEO Investor Day**

22 November 2016 Tbilisi, Georgia

#### Absorbed devaluation - opportunity for growth

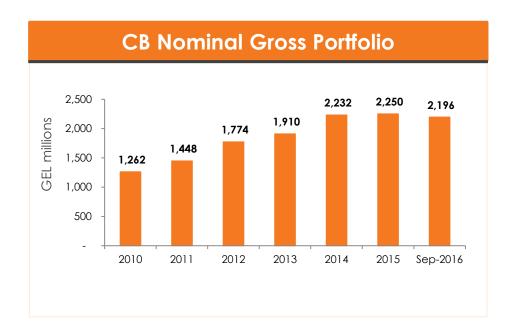


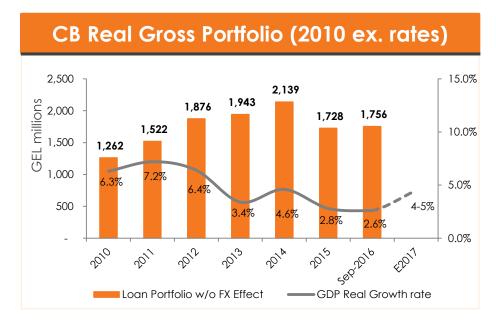
#### (2014-9M'2016)

- 25.01% GEL vs. USD devaluation
- BOG response was cautious, absorbing effects of devaluation risk
- Sluggish GDP growth
- Increasing efforts to deconcentrate CB portfolio



#### Bullish macro outlook → BOG CB 10%+ p.a. growth





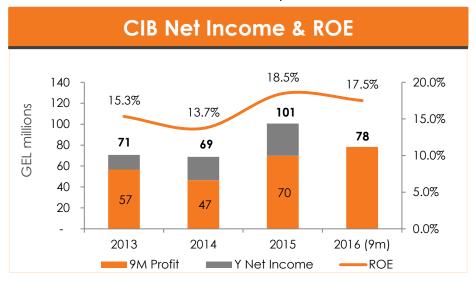
- Corporates have digested high leverage 18.1% real drop over last 2 years (2014→9M'2016)
- Going forward:
  - Positive GDP growth outlook: short term: 4 5%; medium-to-long term: 5 6%
  - Implementing Estonian Model, releases ~500-600mln GEL free cash for corporate businesses (~10-15% growth prospect for banking sector)
- Resulting:
  - Estimated 10%+ p.a. loan book growth over the next 3 years

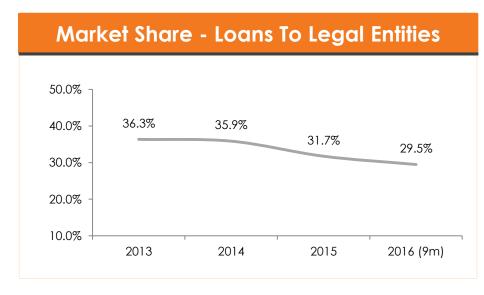
Source: CB Standalone, NBG

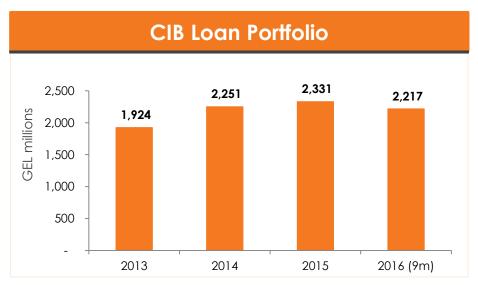


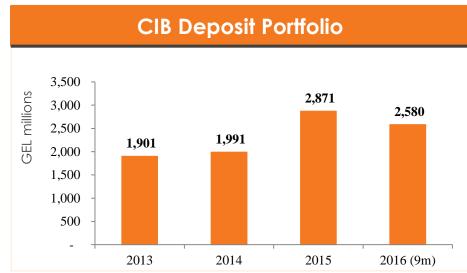
#### Regained profitability

CIB consolidated ROE currently stands at 17.5%



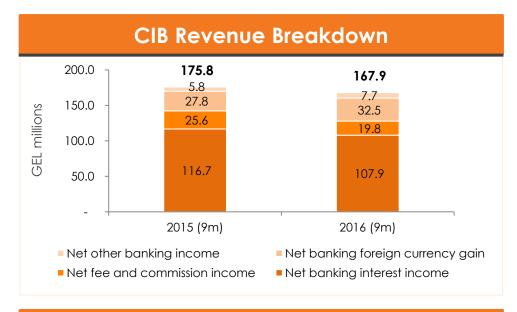




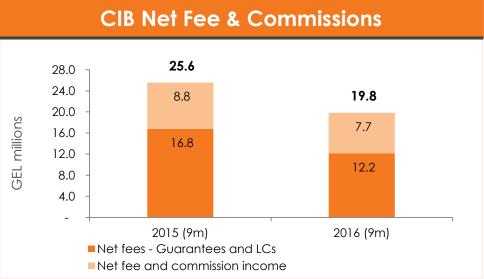




#### **De-risking documentary business**



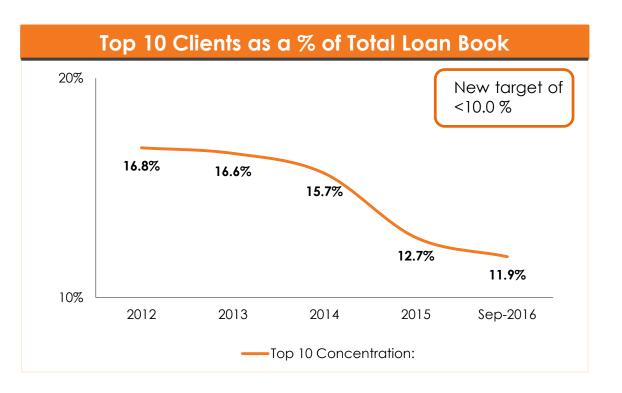
- Net fee and commission income decreased by 22.4% Y-o-Y
- FX income remains relatively stable despite contraction of overall operations' volume

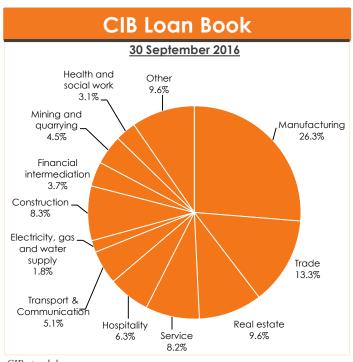


- Drop in the net fee and commission income was mainly attributable to contraction of documentary business (-27.5% Y-o-Y), due to:
  - Being cautious on infrastructure financing
  - Eliminating business related to high risk clients
  - Major shift in government infrastructural spending towards SME sector



#### Deconcentration and diversification of CIB loan book





CIB standalone

- During 2010-2015, we engaged in big positions with large, single clients
  - This delivered high profitability but resulted in large exposure to top clients
- We are currently targeting reduction of top 10 concentration to 9.0%-10.0%



#### Strategic initiatives going forward

- 1 Resume Ioan portfolio growth
- Reduce concentration risk
  - Limit maximum exposures
  - Syndicate large exposures
- 3 Growth of fee business





#### Syndication and de-concentration partnerships

#### **IFIs**

- EBRD
- IFC
- FMO
- EIB
- DEG
- Proparco

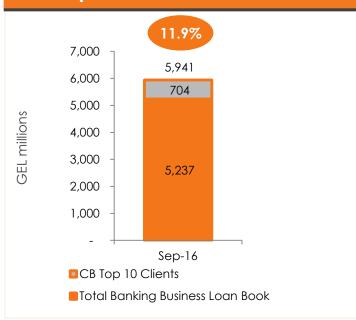
#### Foreign Banks

- · Credit Suisse
- Isbank
- Pasha Bank

#### Local Banks

- TBC
- Pasha Bank
- Isbank
- Basis Bank
- VTB Bank

#### **CB Top 10 Client Concentration**



More in depth sector analysis in cooperation with G&T

**Bonds** 

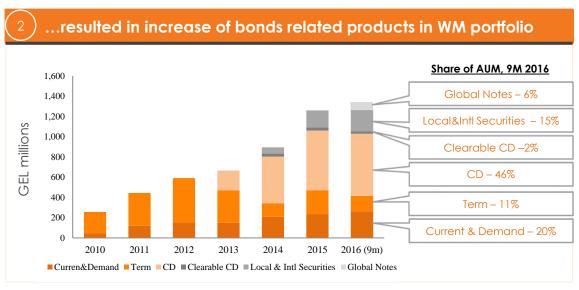
BOG WM

- Try to synchronize clients accounting system with Ibanking platform, thus receiving client information on a regular basis
- Launching Moody's risk management and scoring software
  - Knowing better cyclical sectors
  - Better "Probability of Default" measurement
  - Industry benchmarking

#### **Growing fee business with brokerage**

3

#### Decreased cost of funds rates... 9% 7.90% 8% 7.67% 7% 6.55% 6% 5% 4% 3% 2013 2014 2015 2016 (9m) WM



Significant existing demand for higher yield products, creating potential for further bond issues

### fueled regional fixed income coverage and...

- Broker-dealer service to hard-to-reach CIS frontier markets, such as: Georgia, Armenia, Azerbaijan, Ukraine, Kazakhstan, Belarus, Russia, Turkey, Uzbekistan, etc.
- Expanding product distribution capacity to more institutional clients



#### G&T Brokerage

- REPOs for institutional clients
- Securitized products
- Fixed income fund

#### G&T TRADER

- · Futures on commodities (for CIB clients)
- Principal-hedged ETFs and Indices



### **WM CLIENTS**

### **GEORGIA & BOG**

# INTERNATIONAL **ASSETS**



# **GEORGIA**

- Onshore economy with offshore benefits
- ✓ No capital gain tax on the internationally traded securities
- ✓ No accounts reporting liability
- High account safety
- ✓ Fast and easy way to open account and transfer in/out assets/funds

## **BANK OF GEORGIA**



**G&T TRADER** 



Trading and custody capabilities of international assets on all major international exchanges

















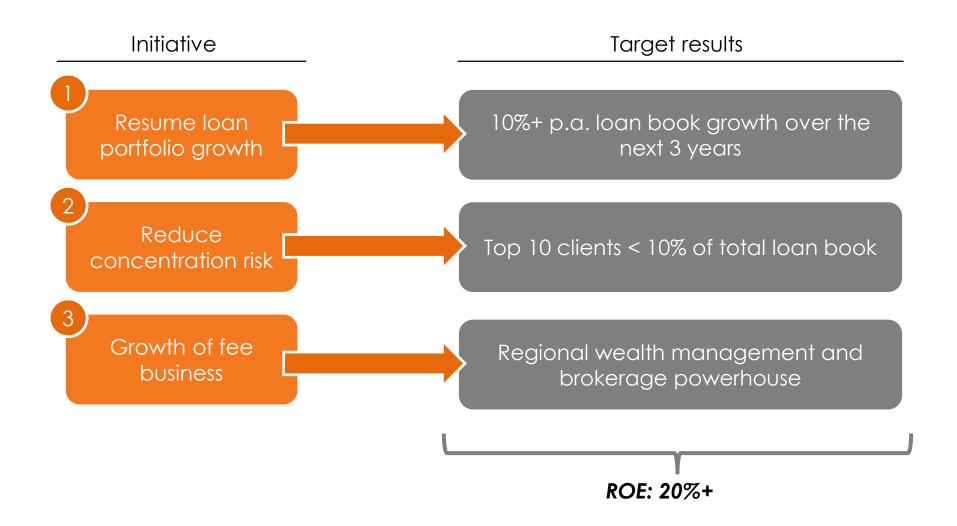




- Equities
- Fixed Income
- **CFDs**
- Benefits of the Georgian jurisdiction has never been communicated to portfolio investors
- Therefore, almost no knowledge among investors community about Georgian jurisdiction benefits
- Government of Georgia must be involved in promoting Georgian iurisdiction to financial investors and international tax houses



#### What are we planning to achieve?





# Questions?

# **BGEO** investor day

22 November 2016 Tbilisi, Georgia

# **Forward Looking Statements**

This presentation contains forward-looking statements that are based on current beliefs or expectations, as well as assumptions about future events. These forward-looking statements can be identified by the fact that they do not relate only to historical or current facts. Forward-looking statements often use words such as anticipate, target, expect, estimate, intend, plan, goal, believe, will, may, should, would, could or other words similar meaning. Undue reliance should not be placed on any such statement because, by their very nature, they are subject to known and unknown risks and uncertainties and can be affected by other factors that could cause actual results, and BGEO Group plc and its subsidiaries (the "BGEO Group")'s plans and objectives, to differ materially from those expressed or implied in the forward-looking statements.

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